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CERTIFICATION

On behalf of the Board of Trustees of Shenandoah University, I hereby accept and authorize the Shenandoah University Emergency Operations Plan to become effective on the date specified below. The Plan shall be reviewed and updated annually by the director of the Department of Public Safety.

Tracy Fitzsimmons
President, Shenandoah University

__________________________
11-1-11

Effective Date
# RECORD OF REVISIONS

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<thead>
<tr>
<th>Section Name</th>
<th>Date of Revision</th>
<th>By (signature)</th>
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<tr>
<td>Master Check List added</td>
<td>August 2012</td>
<td>R. Wayne Seabolt</td>
</tr>
<tr>
<td>Established Command Language added</td>
<td>August 2012</td>
<td>R. Wayne Seabolt</td>
</tr>
<tr>
<td>Associate VP for Marketing &amp; Communications changed to Director of Media Relations throughout</td>
<td>August 2012</td>
<td>R. Wayne Seabolt</td>
</tr>
<tr>
<td>“Know in Advance the Meaning of These Commands” added</td>
<td>August 2012</td>
<td>R. Wayne Seabolt</td>
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<td>Building Coordinators updated</td>
<td>August 2012</td>
<td>R. Wayne Seabolt</td>
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<td>Evacuation Assembly Areas added</td>
<td>September 2012</td>
<td>R. Wayne Seabolt</td>
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<tr>
<td>Earthquake instructions added to Natural Disasters</td>
<td>September 2012</td>
<td>R. Wayne Seabolt</td>
</tr>
<tr>
<td>Senior Vice President &amp; VP for Academic Affairs changed to Vice President for Student Life when referenced as leading EOP team</td>
<td>July 2013</td>
<td>R. Wayne Seabolt</td>
</tr>
<tr>
<td>Senior Vice President &amp; VP for Academic Affairs changed to Vice President for Academic Affairs when referenced as academic VP only</td>
<td>July 2013</td>
<td>R. Wayne Seabolt</td>
</tr>
<tr>
<td>Utility Failure updated to include computer systems and equipment</td>
<td>September 2013</td>
<td>R. Wayne Seabolt</td>
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<tr>
<td>Bomb Threat expanded to include Unattended Package and Suspicious Package</td>
<td>September 2013</td>
<td>R. Wayne Seabolt</td>
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<td>Suspicious Substance added</td>
<td>September 2013</td>
<td>R. Wayne Seabolt</td>
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<tr>
<td>“university phone broadcast system” added to Information Dissemination Points</td>
<td>September 2013</td>
<td>R. Wayne Seabolt</td>
</tr>
<tr>
<td>Frederick County Sheriff’s Dept. added to Distribution List</td>
<td>September 2013</td>
<td>R. Wayne Seabolt</td>
</tr>
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</table>
**DISTRIBUTION LIST**

The Emergency Operations Plan will be distributed to the president and members of the University Cabinet. Each member of the University Cabinet will distribute copies of the Plan to employees as deemed necessary by department. The Emergency Operations Plan also will be distributed to local law enforcement agencies. The Emergency Operations Plan may be viewed on the Shenandoah University web site at www.su/edu/eop.

<table>
<thead>
<tr>
<th>Department/Agency/Person</th>
<th>Location of Copy of Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>President’s Office</td>
<td>Wilkins Administration Bldg.</td>
</tr>
<tr>
<td>Vice President for Academic Affairs</td>
<td>Wilkins Administration Bldg.</td>
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<td>Vice President for Administration &amp; Finance</td>
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<tr>
<td>Vice President for Advancement &amp; Planning</td>
<td>Feltner Bldg.</td>
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<tr>
<td>Vice President for Enrollment Management &amp;</td>
<td></td>
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<tr>
<td>Student Success</td>
<td>Wilkins Administration Bldg.</td>
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<tr>
<td>Vice President for Student Life</td>
<td>Brandt Student Center</td>
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<tr>
<td>Chief of Department of Public Safety</td>
<td>Wilkins Administration Bldg.</td>
</tr>
<tr>
<td>Director of Media Relations</td>
<td>Vickers Communication Bldg.</td>
</tr>
<tr>
<td>Director of Auxiliary Services</td>
<td>Wilkins Administration Bldg.</td>
</tr>
<tr>
<td>Director of Physical Plant</td>
<td>Shingleton Hall</td>
</tr>
<tr>
<td>Director of Human Resources</td>
<td>Wilkins Administration Bldg.</td>
</tr>
<tr>
<td>City of Winchester Fire &amp; Rescue</td>
<td>231 E. Piccadilly St.</td>
</tr>
<tr>
<td>City of Winchester Police Department</td>
<td>231 E. Piccadilly St.</td>
</tr>
<tr>
<td>Frederick County Fire &amp; Rescue Dept.</td>
<td>1080 Coverstone Dr.</td>
</tr>
<tr>
<td>Frederick County Sheriff’s Dept.</td>
<td>1080 Coverstone Dr.</td>
</tr>
</tbody>
</table>
EMERGENCY CONTACTS

Department of Public Safety Office ................................................................. 540-665-4614
Cell ......................................................................................................................... 540-678-4444
(4444 from any campus phone)

Emergency Operations Team
Barry Schnoor
Director of Physical Plant ................................................................. 540-665-4543
Sabra Veach .................................................................................................. 540-678-4445

Tracy Fitzsimmons ......................................................................................... 540-665-4506
Kim Keckley ................................................................................................ 540-665-4841

Adrienne Bloss
Vice President for Academic Affairs ....................................................... 540-665-3488
Jeanne Hoffman ......................................................................................... 540-665-4525

Emily Burner
Director of Media Relations ......................................................................... 540-545-7334
Scott Spriggs ................................................................................................. 540-535-3577
Cathy Loranger ............................................................................................ 540-665-4510

Mitch Moore
Vice President for Advancement & Planning .............................................. 540-665-1298
Bonnie McDonald ......................................................................................... 540-665-5407

Clarresia Morton
VP for Enrollment Management & Student Success ..................................... 540-665-4521
Amy Sine ......................................................................................................... 540-665-4517

Robin Ebersole
Chief of Department of Public Safety ........................................................... 540-545-7338
Mike Wasko ................................................................................................... 540-665-4779

Bob Keasler
VP for Administration & Finance ............................................................... 540-665-4550
Laura Saville ................................................................................................ 540-665-4533

John Stevens
Director of Auxiliary Services ................................................................. 540-665-4925
Pam Smulovitz ............................................................................................ 540-665-5571

Rhonda VanDyke Colby
Vice President for Student Life ................................................................. 540-665-4862
Cheryl Barlow .............................................................................................. 540-665-4863
INTRODUCTION
Emergencies and disasters can happen at any moment, and they usually occur without warning. In the event of an emergency on campus, the following priorities will guide the actions of the university and its staff:

1. protect the safety of students, faculty, staff and visitors
2. secure and protect university property, buildings and grounds, while taking necessary measures to minimize property damage
3. minimize the disruption to services provided to students, faculty and staff

The Purpose of the Emergency Operations Plan (“Plan”) is to establish clear guidelines detailing the appropriate response to disaster and crisis situations. The Goal of this plan is to limit the loss of life and property and achieve a safe and effective resolution in the event of an emergency or crisis that affects the operations of the university. The proper use of available resources and personnel is critical to the successful management of the Plan, including, but not limited to:

• provide maximum preparation to reduce the potential for injury or damage
• provide a coordinated, interdisciplinary, understandable and comprehensive response to a crisis situation
• maximize the effectiveness and immediacy of response to victims
• reduce the severity and duration of the trauma to the campus community
• provide coordinated internal and external communications
• facilitate coordination with external agencies
• prepare for post-crisis support, evaluation, and condition
• reassure the public and local community
• guard the institution’s image

Definition: According to this Plan, an emergency is defined as any unplanned or sudden serious event or condition that cannot be controlled by normal responses or measures. In developing this Plan, the university recognizes that, from time to time, the potential threats may change and new threats may appear. Therefore, it is anticipated that the Plan will be modified and adapted in the future as necessary.

Scope: The Plan applies to all students, faculty and staff, as well as all visitors and guests who may be on campus. Once an emergency is identified, the Plan’s guidelines are to be implemented by all faculty, staff and students. The procedures contained in this document are guides and should be used as a flexible tool to respond to a variety of circumstances.

The Plan has been developed to manage problems or emergencies in a realistic manner. Crises may affect residents in the geographic vicinity of the university and it is possible that city, county, state, and federal agencies may not be available for immediate support.

EMERGENCY OPERATIONS TEAM
The Plan calls for the creation of an Emergency Operations Team (“Team”) to provide leadership during an emergency. The vice president for Student Life will have the primary responsibility for convening the Team to manage the institutional response. The Team will be defined by key functions as listed.
Core Team members shall include:

**Team Leadership:**
President

**Administration/Academics:**
Vice President for Academic Affairs

**Finance:**
Vice President for Administration & Finance

**Communications:**
Vice President for Advancement & Planning
Director of Media Relations

**Facilities Operations:**
Director of Plant Physical Plant

**Facilities Support:**
Director of Auxiliary Services

**Public Safety:**
Chief of Public Safety

**Student Services:**
Vice President for Student Life
Vice President for Enrollment Management & Student Success

Additional Team members shall be included as circumstances warrant:

**Employees:**
Director of Human Resources

**Information Technology:**
Director of Institutional Computing

**Counseling:**
Director of Counseling Services

**Health:**
Director of Wilkins Wellness Center

---

**MASTER CHECKLIST**

At the first indication an emergency may exist that will affect any segment of the university community, the following Master Checklist should be used.

**First responders**
- ☐ do we call 911?
- ☐ do we contact the vice president for student life?

**Vice president for student life**
- ☐ do we advise campus?
- ☐ do we advise the president?
- ☐ do we convene the Emergency Operations Team?
- ☐ contact Core Team leaders
- ☐ do we contact the external community? Media?
- ☐ should we send safety information?

In addressing points on the Master Checklist, the following priorities should be considered:

1. **Life safety**
2. **Incident stabilization**
3. **Property conservation**
4. **Community well-being**
ACTIVATION OF THE EMERGENCY OPERATIONS PLAN
The president or the vice president for Student Life has the authority to activate the Emergency Operations Plan. Once the Emergency Operations Plan is activated, the responsible units, as described in this Plan, shall implement the necessary procedures outlined to address the emergency.

COMMAND STRUCTURE
The Command Structure provides a consistent, easily managed and adaptable means of controlling and managing an emergency situation on the Shenandoah campus. This system is designed to smoothly integrate with the Incident Command System used by local, state and federal law enforcement and emergency services.

INCIDENT COMMAND SYSTEM
The Incident Command System consists of five sectors: Command, Operations, Logistics, Planning, and Finance and Administration. The initial command/response center will be located in the Wilkins Conference Room, second floor, Wilkins Administration Building. Upon assessing the situation, the Incident Command Center may be relocated to another facility either on or off campus.

COMMAND: The Incident Commander (IC) operates in the Command Center and is responsible for the implementation of university policy, utilization of emergency management skills, and management practices to bring about a successful conclusion of the emergency incident.

Position assigned to: The highest ranking official of the university will assume the role of IC until such time that the president or designee relieves the initial or subsequent IC. When the IC is relieved, it must be done formally and the relieving official shall be briefed regarding the current situations, plans, possible options, and other recommendations.

Authority: Full authority to make emergency expenditures, personnel assignments, and decision to evacuate and relocate to preserve life and property.

Immediate Actions:
• activate Emergency Operations Team by setting up the Command Center
• select planned or alternate location
• determine who from the Team needs to be involved in incident
• assess current situation and decide on priority actions
• determine if outside governmental assistance will be needed

Ongoing Actions:
• monitor situation
• set new priorities as needed
• authorize expenditures and personnel work schedules, as needed

**OPERATIONS:** The Operations Officer will be the senior Emergency Services Official, based on the type of incident. The Operations Officer is responsible for protecting the health and safety of the Shenandoah community by execution of the policies and course of actions as directed by the IC. The Operations Officer is responsible for all activities within the affected or impacted area(s) of the emergency.

*Position assigned to:* Chief of Public Safety or designee. The highest-ranking official from an outside agency may assume a dual role of Operations with the chief of Public Safety.

*Authority:* Under supervision of the Incident Commander, directs actions taken by the Operations section and supervises the staff.

**Immediate Actions:**
• attends briefing with the Incident Commander on current situation
• confirms correct emergency services have been notified
• attends to life threats as needed

**Ongoing Actions:**
• monitor situation
• coordinate emergency services operations as needed
• coordination of traffic control
• coordination of crowd control
• accountability of university community members

**LOGISTICS:** The Logistics Officer is responsible for obtaining personnel, supplies, and equipment; determining what is needed for fuel, food, water, alternate light/power sources; ordering and arranging for distribution or pick up of needed items; and, monitoring longer term needs as directed by the IC.

*Positioned assigned to:* Director of Physical Plant or designee

*Authority:* Under supervision of the Incident Commander, directs actions taken by the Logistics section, supervises staff, and makes expenditures within authority granted by Incident Commander.

**Immediate Actions:**
• establishment of Command Center site
• attends briefing with the Incident Commander on current situation
• establishment of resource staging areas

**Ongoing Actions:**
• monitor supply needs
• monitor personnel needs
• track resources and personnel as they are requested, obtained and used
• site management
• coordinate feeding, sleeping, rehab, sanitation and other worker needs

PLANNING: The Planning Officer is responsible for providing short-term and long-term planning and information to assist the IC in decision making. The Planning Officer will also track and document activities.

Position assigned to: Associate Vice President for Administration and Finance, or designee.

Authority: Under supervision of the Incident Commander, directs action taken by the Planning section and supervises section staff.

Immediate Actions:
• attends briefing with the Incident Commander on current situation
• formulates operational plan

Ongoing Actions:
• insures that financial commitments are consistent with university policy
• maintains logs, work sheets, and journals documenting financial operations
• maintains and documents information from Operations and Logistics sections
• generates periodic written Situation Reports and Resource Status Reports for the Incident Commander and Operations and Logistics section officers

FINANCE AND ADMINISTRATION:

Position assigned to: Vice President for Administration and Finance, or designee.

Authority: Under supervision of the Incident Commander, directs action taken by the Planning section and supervises section staff.

Immediate Actions:
• attends briefing with the Incident Commander on current situation
• formulates operational plan

Ongoing Actions:
• negotiates and monitors contracts as needed
• keeps timekeeping records
• maintains cost analysis
• manages compensation for injury or damage to property as needed
• maintains documentation for reimbursement (e.g., under mutual aid agreements and assistance agreements)

STUDENT SAFETY AND WELL-BEING
The vice president for Student Life and the vice president for Enrollment Management & Student Success will work with the Incident Command System on all matters dealing with student
services during a crisis. Areas that fall under this role include Student Life, residential staff, mental health, and student health.

**INFORMATION DISSEMINATION POINTS**
The following communication technologies and campus resources are potential information distribution vehicles; not all these resources will necessarily be used to provide initial and updated information in every emergency situation:

- emergency alert system
- email
- university website
- university phone broadcast system
- networked campus-based flat panel screens
- outdoor siren

Telephone and data port and WiFi access are available at various locations throughout campus.

**BUILDING COORDINATORS**
Each building will have two occupants designated as the primary and secondary building coordinator. The chief of Public Safety will maintain a list of building coordinators. The primary building coordinator shall be responsible for certain actions that are detailed in this document. The building coordinator, with the assistance of Public Safety, shall be responsible for the Emergency Go Kit, which should include, but is not limited to, the following items:

- flashlight(s) with extra batteries
- battery-operated radio, with extra batteries
- first-aid kit
- ABC fire extinguisher
- several blankets
- copy of the Emergency Operations Plan
- laminated Emergency Call List
- keys to critical areas of building (e.g., mechanical room)

The secondary building coordinator shall help the primary building coordinator perform the responsibilities or act as building coordinator, should the primary building coordinator not be on campus during an emergency.

A list of building coordinators follows.
Please see page 12 for a description of Building Coordinators’ responsibilities and know in advance the phone numbers for your primary and secondary coordinators.

<table>
<thead>
<tr>
<th>Buildings</th>
<th>Primary Coordinator</th>
<th>Secondary Coordinator</th>
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<tbody>
<tr>
<td><strong>Residence Halls</strong></td>
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<tr>
<td>Edwards Residential Village</td>
<td>Kelly Scott</td>
<td>Hannah Fogarty</td>
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<tr>
<td>East Campus Commons</td>
<td>Ryan Parker</td>
<td>Daniel Hillgren</td>
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<tr>
<td>Funkhouser/Gore Hall</td>
<td>Makayla Taylor</td>
<td>Mattie Stooks</td>
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<tr>
<td>Parker Hall</td>
<td>Katelyn Gregory</td>
<td>Lauryn Leach</td>
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<td>Racey Hall</td>
<td>Myles Hairston</td>
<td>Zadok Miller</td>
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<tr>
<td>Romine Living Center</td>
<td>Ryan Parker</td>
<td>Daniel Hillgren</td>
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<td>Solenberger Hall</td>
<td>Bridget Duffy</td>
<td>Sherri Greenway</td>
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<tr>
<td>University Inn</td>
<td>Kate Angermeier</td>
<td>Ericka Norfolk</td>
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<td><strong>Academic/Administration</strong></td>
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<td>Aikens Field House</td>
<td>Brock McCullough</td>
<td>Lindsey Lutz</td>
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<tr>
<td>Allen Dining Hall</td>
<td>Peter Labrecque</td>
<td>Dave Grumbacher</td>
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<td>Armstrong Hall</td>
<td>Michael Jones</td>
<td>Bob Larson</td>
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<td>Bowman Building</td>
<td>Courtney Jarrett</td>
<td>David Hoffman</td>
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<td>Brandt Student Center</td>
<td>Doug Stump</td>
<td>Maggie Lien</td>
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<tr>
<td>Carpenter Shop</td>
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<tr>
<td>Maintenance Building</td>
<td>Hans Nydam</td>
<td>Steve Nick</td>
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<td>Maintenance Storage Bldg.</td>
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<tr>
<td>Child Care Center</td>
<td>Julie Tavenner</td>
<td>Jennifer Robinson</td>
</tr>
<tr>
<td>Cooley Hall</td>
<td>Jen Spataro-Wilson</td>
<td>Corbin Sutton</td>
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<tr>
<td>Davis Hall</td>
<td>Eric Leonard</td>
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<td>Feltner Building</td>
<td>Mark Turner</td>
<td>Trone Kee</td>
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<tr>
<td>Goodson Chapel/Recital Hall</td>
<td>Tarniya Earley</td>
<td>DeLyn Celec</td>
</tr>
<tr>
<td>Gregory/Howe Hall</td>
<td>Amy Sarch</td>
<td>Jo Strader</td>
</tr>
<tr>
<td>Halpin-Harrison Hall</td>
<td>Miles Davis</td>
<td>Donna Fazio</td>
</tr>
<tr>
<td>Health &amp; Life Sciences Building</td>
<td>Kathy Ganske</td>
<td>Rose Schmieg</td>
</tr>
<tr>
<td>Health Professions Building</td>
<td>Penny Shelton – Fall, Alan McKay – Spring</td>
<td>Penny Shelton</td>
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<tr>
<td>Henkel Hall</td>
<td>Jeff Coker</td>
<td>Karen Hattenback</td>
</tr>
<tr>
<td>John Kerr Building</td>
<td>Carolyn Thompson</td>
<td>Barbara Huffman</td>
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<tr>
<td>Northern Virginia Campus</td>
<td>Tori Painter</td>
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<tr>
<td>River Campus at Cool Spring</td>
<td>Gene Lewis</td>
<td></td>
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<tr>
<td>Ruebush Hall</td>
<td>Golder O’Neill</td>
<td>Will Ingham</td>
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MANAGING COMMUNICATION IN AN EMERGENCY
The overall communication objective in a crisis is to quickly adjust the university community position from one of response and reaction to one of relative control, and an ability to take proactive steps toward a return to normal business operations and to learning. Emergency management communication objectives generally need to sequentially address these important items:

- an initial alert to the affected community that provides information related to personal safety and minimizing the impact of the incident
- a clear and concise explanation of the nature and extent of the emergency
- a statement of concern for those impacted by the emergency
- a detailed account of current activities and potential future actions by the organization to address and ameliorate the incident
- a concluding message, in which the organization takes responsibility, recaps what was done to address the incident and announces, if applicable, any changes in policy or procedure to minimize the possibility of a reoccurrence of the event.

The president has primary authority over all communications regarding emergencies and will address these issues in conjunction with the director of Media Relations.

The university has several pre-established methods of communication within the university and with local communities in the event of an emergency. These include the use of an audible outdoor siren, an emergency alert system that utilizes text messaging and email, website announcements, announcements on local radio stations, and written correspondence.

During an emergency, the director of Media Relations will prepare or review all public and internally disseminated communications to ensure that they are up to date, complete, concise and factual, prior to such dissemination.
Consistent with existing communications policies, no individual should provide statements to members of the media during emergencies without first discussing them with the director of Media Relations. It is imperative for university leadership to speak with one voice during an emergency situation.

**ESTABLISHED COMMAND LANGUAGE**

The following commands shall be used to communicate to campus community actions they should be follow:

*Secure In Place* –
- lock the room you and occupants are in
- block door, if possible
- turn off lights and remain quiet until given the all clear
- If communication is available, calmly call 911

*Evacuate the Building* –
- follow specific details as instructed.
- generally move to a location at least 300 ft. from building.
- if active shooter, seek shelter or flee if you can.

*Shelter In Place* –
- go to a covered and concealed area in the lowest level of the building away from doors and windows
- be seated in a crouched position.

**MEDIA RELATIONS PLAN**

The university administration believes that it is important to inform members of the university community and the media, as appropriate, of the facts surrounding a crisis situation in an effort to promote fact-based decision-making and to prevent misinformation and rumors from creating a detrimental climate during and after the crisis.

The director of Media Relations or designee will gather pertinent facts from members of the Emergency Operations Team (EOT) and officials on the scene of the crisis to develop strategies for properly communicating this information and make recommendations to the EOT and the university president, as appropriate.

The director of Media Relations will meet with the EOT upon notification of an emergency. After assessing the nature of the emergency, the director of Media Relations or designee will implement the following public relations plan:

*Initial Stages of the Emergency:*
1. decide who will be the official spokesperson
2. draft a brief initial statement for the media
3. ensure that all non-university personnel (local law enforcement, first responders) understand the university’s process for releasing information to the media
4. plan news conferences if appropriate, throughout the duration of the emergency, and locate and secure a room to serve as a media briefing center. This location should be removed from the Incident Command Center. These campus location may serve as appropriate media briefing centers:
   • the former armory building
   • Stimpson Auditorium in Halpin-Harrison Hall
   • The press box at Shentel Stadium
5. assign photographer(s) as needed to document the emergency for the university
6. assign personnel to accompany media through the campus, as appropriate
7. arrange appropriate internal communication to the university community
8. brief switchboard operator how to respond to telephone calls from outside the university
9. call in members of the public relations staff for support, as needed
10. monitor radio and TV coverage of the emergency
11. establish a location for media vehicles

Follow-up Steps:
1. set up a file on the emergency; save all newspaper clippings, taped television reports and internet information
2. maintain a chronology of the events surrounding the emergency
3. when the emergency is over, conduct follow up assessment of all activities undertaken by the communications office

TRAINING
It is critical for the safety of the Shenandoah community that all personnel on campus have an understanding of the Emergency Operations Plan. This shall be accomplished by holding several different types of training during the year. All training will be performed and documented by the chief of Public Safety.

Orientation: Upon approval of the Plan, formal orientations will be scheduled for all employees to review a summary of the Plan and answer questions. After this initial orientation, all new employees will review a summary of the plan with Human Resources during the orientation phase.

Employee Training: General areas of training are to include:
• individual roles and responsibilities
• information about threats, hazards and protective actions
• notification, warning and communication procedures
• emergency response procedures
• evacuation, shelter and accountability
• location and use of common emergency equipment

Exercises and Drills: The Emergency Operations Team will annually convene and discuss individual roles based on a scenario consistent with an emergency or crisis as described in the
Plan. This exercise will identify areas that need improvement as well as areas that overlap. This exercise may be facilitated by the chief of Public Safety or another trained emergency service provider.

The Emergency Operations Team and local emergency service providers will conduct annual walk-through drills. These drills will be designed to allow each member to learn what the others do during an emergency as well as identify what areas need improving. A formal evaluation will be conducted at the end of the drill.

A real-life emergency is simulated as closely as possible once per year. This exercise involves emergency services as needed. A formal evaluation will be conducted with all personnel involved.

_____________________________________________________

**KNOW IN ADVANCE THE MEANING**

**OF THESE COMMANDS**

**Secure In Place**
- lock the room you and occupants are in
- block the door/s, if possible
- turn off lights and remain quiet until given the all clear.
- if communication is available, calmly call 911

**Evacuate the Building**
- follow specific details as instructed
- generally move to a location at least 300 ft. from building
- if an active shooter is on campus, seek shelter or flee if you can.

**Shelter In Place**
- go to a covered and concealed area in the lowest level of the building away from doors and windows
- be seated in a crouched position
EMERGENCY TELEPHONE NUMBERS

EMERGENCY RESPONSE
Public Safety Emergency Cell ................................................................. 540-678-4444
Chief’s Cell ......................................................................................... 540-481-0783
Office ................................................................................................. 540-665-4614
Local Fire/Rescue/Police ........................................................................ 911
Winchester Medical Center
(Level II Trauma Center) ...................................................................... 540-536-8000
National Response Center
(For chemical/oil spills) ...................................................................... 800-424-8802
National Poison Control ..................................................................... 800-222-1222

COMMUNICATION & OPERATIONS
Comcast Cable .................................................................................. 888-266-2278
Shenandoah Gas ................................................................................ 540-869-1111
Shenandoah Valley Electric Coop .......................................................... 800-234-7832
Telephone/Qwest – long distance ......................................................... 800-524-5249
Customer service ............................................................................. 800-860-1020, Ext. 2490
SPS (Local) ....................................................................................... 888-777-7280
American Red Cross ........................................................................ 540-662-5412
Winchester/Frederick Service Authority ............................................. 540-722-3579
Winchester Utilities Maintenance HQ ................................................ 540-662-5353
ACTIVE SHOOTER

Problem: Active shooter on campus or person causing deadly harm

Point Person(s): Winchester City Police Department & SU Department of Public Safety

Team Leadership:
- President
- Vice President for Academic Affairs
- Vice President for Finance & Administration
- Vice President for Enrollment Management & Student Success
- Vice President for Student Life
- Director of Media Relations
- Associate Vice President for Administration and Finance
- Chief of Public Safety

1. Anyone who becomes aware of someone discharging a weapon or causing deadly harm should immediately call 911 and the Shenandoah University Department of Public Safety Department at 678-4444 (ext. 4444 from any campus phone).

2. The 911 operator should be provided with the following information:
   - caller’s name
   - location of the incident (as specific as possible)
   - number of shooters (if known)
   - identification or description of shooter
   - number of persons who may be involved
   - caller’s location
   - if anyone is injured

3. Authorized personnel will activate the early warning siren, and emergency notification will be sent to the campus community.

   University officials will activate the following emergency notification system, as needed:
   - emergency alert system
   - university phone broadcast system
   - outdoor siren
   - digital signage, where actively linked
   - email
   - website
   - building coordinator network

4. Law enforcement will respond to the scene and Department of Public Safety personnel will assess and assist and act as needed.

5. Upon notification, the Emergency Operations Team will convene to assess and assign individual responsibilities.
Active Shooter

6. Upon arrival of local emergency responders of competent authority, which will have command of the situation, Department of Public Safety personnel will assist as needed.

7. The director of Media Relations may contact media with message coordinated with law enforcement.

8. Grief counseling will be initiated as needed.

9. Victim assistance services will be provided.

10. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.

If you are involved in a situation where someone has entered the area and started shooting, the following is a list of actions that are recommended. It should be noted that these types of incidents are unpredictable. The following guidelines are recommendations that are based on past experiences.

1. Evacuate the building immediately if you may do so safely. *When evacuating the building, do not have anything in your hands. This includes cell phone, wallets or any other item that may be confused with being a weapon.*

2. Notify anyone you may encounter to evacuate the building immediately.

3. If you are directly involved and evacuating the building is not possible, the following actions are recommended:
   • go to the nearest room or office
   • close and lock or barricade the door
   • cover the door windows
   • turn out the lights
   • keep quiet and act as if no one is in the room
   • DO NOT answer the door
   • if possible, notify the 911 operator/dispatcher and Shenandoah University Department of Public Safety at ext. 4444 from any campus phone.
   • wait for law enforcement personnel to assist you out of the building

4. Police are trained to respond to an active shooting incident by entering the building as soon as possible and proceeding to the area of the shooter(s). They will move quickly and directly. Early on in an incident, they may not be able to rescue people because their main goal is to get to the shooter(s). People need to try to remain calm and patient during this time, so as not to interfere with police operations. Normally, a rescue team is formed shortly after the first responding officers enter the building. They will be the officers who will search for injured parties and get everyone safely out of the building.

5. If you are not directly involved, seek shelter where you are and remain until law enforcement or the university announces you may safely leave.
Aircraft Crash

AIRCRAFT CRASH
Problem: Aircraft crash on or near campus

Point Person(s): Law Enforcement and Department of Public Safety

Team Leadership:
President
Vice President for Academic Affairs
Vice President for Administration and Finance
Vice President for Enrollment Management & Student Success
Vice President for Student Life
Director of Media Relations
Associate Vice President for Administration and Finance
Director of Physical Plant
Chief of Public Safety

The Shenandoah campus is in the direct flight path for the Winchester Regional Airport. In the event of an aircraft crash on or near the university, the following actions should be taken:

1. Contact the Department of Public Safety at 678-4444 (ext. 4444 from any campus phone) and 911.

2. The Emergency Operations Team will convene and individual responsibilities will be discussed and assigned.

3. Department of Public Safety personnel will assist in the response effort with fire, rescue and local, county, and state law enforcement.

4. Priority in response will be given to rescuing injured and/or trapped individuals, triaging and treating injured persons, and securing property against further loss. This includes anyone who may be trapped in buildings or other campus facilities.

5. If the incident has resulted in the evacuation of part or all of a campus building(s) then those areas will remain closed until the university determines:
   • the area is safe to occupy
   • all immediate fire, police and rescue activity has been completed
   • any and all investigations have been completed.
   • there is no longer a need to keep the area close.

6. The Director of Physical Plant will perform a general inspection of the campus grounds and report status to the Emergency Operations Center for the following items:
   • scene safety and hazardous conditions
   • damaged live power lines
   • broken sewer/water mains
   • critical access roads with debris
   • verify the structural integrity of buildings
Aircraft Crash

• secure electrical power to any building deemed necessary for safety
• report abnormal power outages to physical plant
• board up broken windows
• inspect roofs and roof-mounted equipment (exhaust fans, HVAC equipment, lights, skylights, antennas), and cover holes in roof with waterproofing materials
• inspect parking lots, lighting poles, roads, signage, satellite dishes
• arrange for the restoration of utilities and communications

7. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.

Instructions to the Campus Community

1. Explosion and fire as well as falling debris pose a serious risk to individuals on the ground. All members of the campus community are encouraged to move away from the crash site and seek shelter in a safe location. If it is not possible to immediately move away then – to protect yourself against blast damage – drop, cover and hold.

2. If you are inside, and the building is not damaged, remain inside. Stay away from windows. Faculty should try to keep their classes together as a unit.

3. If an evacuation is ordered, follow the instructions of the Department of Public Safety personnel and emergency communications. Relocation of occupants will be determined after the situation has been assessed.

4. Those members of the campus community who are trained in first aid are encouraged to provide care for the injured, provided it is safe to be in the area.

5. Untrained individuals should not enter the crash site. If you are aware of places where people may be trapped, inform the nearest emergency responder as fast as possible so that trained and properly equipped personnel can affect a rescue effort.
Bomb Threat
Including Unattended Packages & Suspicious Packages

BOMB THREAT
Problem: A bomb threat is received affecting the Shenandoah University campus

Point Person(s): Department of Public and Safety

Team Leadership: President
Vice President for Academic Affairs
Vice President for Administration and Finance
Vice President for Enrollment Management & Student Success
Vice President for Student Life
Associate Vice President for Administration and Finance
Director of Media Relations
Chief of Public Safety
Director of Physical Plant

Initial Procedures
1. Upon receiving a bomb threat, the person taking the call will use the Bomb Threat Checklist to get as much information from the caller as possible. In the absence of a bomb threat checklist, the call taker will attempt to learn the following information:
   • exact time of call
   • detonation time
   • exact location of bomb
   • visible or hidden
   • type of bomb
   • what it looks like
   • description of caller’s voice
   • background noises
   • exact wording of message

2. Contact the Department of Public Safety at 678-4444 (ext. 4444 from any campus phone) and 911.

3. The Department of Public Safety will contact local law enforcement, and request that they respond to the location of the bomb threat.

4. Department of Public Safety personnel will initiate the Bomb Threat Evacuation Procedures (see #6 below) and coordinate with local law enforcement, which will conduct the search.

5. The Emergency Operations Team will convene and individual responsibilities will be discussed and assigned.
Bomb Threat
Including Unattended Packages & Suspicious Packages

6. Bomb Threat Evacuation Procedures
   • Department of Public Safety personnel will contact the building coordinator for the building(s) affected
   • the fire alarm for the building should not be activated; however, the building involved may be evacuated
   • the occupants of the building should move to another area at least 300 ft. from the reported location of the bomb
   • upon the completion of the evacuation, all doors and windows in the building in question should be left open, if possible, in an attempt to minimize damage in the event of an explosion
   • upon approval from local law enforcement and fire department authorities, buildings will be reoccupied

7. The Director of Media Relations may contact media with a message that has been coordinated with law enforcement.

8. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.

Unattended Package
1. Anyone seeing or having knowledge of an unattended package should contact the Department of Public Safety at 678-4444 (ext. 4444 from any campus phone) and 911.

2. Upon the report of an unattended package, Department of Public Safety personnel will immediately respond to the area and assess the situation.

3. No individual will disturb the package in any manner. Public Safety will cordon off the area and keep all individuals at least 300 ft. distance from the package.

4. If it has not already happened, Public Safety will make a determination and call 911 if deemed necessary. Public Safety will assist local law enforcement as necessary to secure the area and attempt to determine the origin of the package.

5. The vice president for Student Life will be notified and will advise or convene the Emergency Operations Team depending on the severity of the incident.

6. When responding to an unattended package, avoid any physical contact.
   • establish a perimeter
   • do not assume the package is safe to handle
   • do not allow anyone other than emergency personnel to approach the package

7. The director of Media Relations may contact media with a message that has been coordinated with law enforcement.
Bomb Threat
Including Unattended Packages & Suspicious Packages

8. Following the conclusion of the emergency, The Emergency Operations Team will conduct a debriefing.

Suspicious Package
1. Anyone seeing or having knowledge of an unattended package should contact the Department of Public Safety at 678-4444 (ext. 4444 from any campus phone) and 911.

2. Upon the report of a suspicious package, Department of Public Safety will immediately respond to the area and assess the situation.

3. No individual will disturb the suspicious package in any manner. Public Safety will cordon off the area and keep all individuals at least 300 ft. distance from the package.

4. If it has not already happened, Public Safety will make a determination and call 911 if deemed necessary. Public Safety will assist local law enforcement as necessary to secure the area and attempt to determine the origin of the package.

5. Public Safety will assist local law enforcement as necessary to secure the area and attempt to determine the origin of the suspicious package.

6. The vice president for Student Life will be notified and will advise or convene the Emergency Operations Team depending on the severity of the incident.

7. When responding to a suspicious package call, avoid any physical contact.
   • establish a perimeter of at least 300 ft.
   • do not assume the suspicious package is safe to handle
   • do not allow anyone other than emergency personnel to approach the package

8. The director of Media Relations may contact media with a message that has been coordinated with law enforcement.

9. Following the conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.
Bomb Threat
Including Unattended Packages & Suspicious Packages

BOMB THREAT REPORT CHECKLIST

Date, day and time of call: _____________________________________________

Exact words of caller: ______________________________________________

Ask the following questions:

Where is the bomb? _________________________________________________

When is going to explode? ___________________________________________

What kind of bomb is it? _____________________________________________

What does it look like? ______________________________________________

Why was the bomb placed? ___________________________________________

Where are you calling from? _________________________________________

1. Describe the caller’s voice: _________________________________________

2. Describe the caller’s gender and age:
   - ☐ male  ☐ female  ☐ child  ☐ teenager  ☐ middle aged  ☐ elderly

3. Describe the caller’s voice and speech:
   - ☐ raspy  ☐ fast  ☐ slow  ☐ high  ☐ pitched  ☐ slurred  ☐ pleasant  ☐ nasal  ☐ distinct
   - ☐ distorted  ☐ stutter  ☐ soft  ☐ deep  ☐ loud  ☐ muffled
   - Other: __________________________________________________________

4. Describe the caller’s accent: ☐ local  ☐ ethnic  ☐ regional  ☐ international  ☐ sure  ☐ unsure

5. Describe the caller’s manner: ☐ calm  ☐ rational  ☐ angry  ☐ irrational  ☐ tense  ☐ serious
   - ☐ joking  ☐ incoherent  ☐ emotional  ☐ nervous  ☐ deliberate  ☐ laughing  ☐ righteous

6. Describe any background noises: ☐ voices  ☐ traffic  ☐ machinery  ☐ music  ☐ animals
   - ☐ quiet  ☐ aircraft  ☐ trains  Other: _________________________________

7. Did the voice sound familiar? ☐ yes  ☐ no  If yes, whose? ____________

8. Did the caller sound familiar with campus? ☐ yes  ☐ no  If yes, how?
   - Time Caller hung up: _________________________ a.m./p.m.

   Person receiving call: Name __________________________________________

   Campus phone number ________________________ Campus location/bldg. ________
Bomb Threat
Including Unattended Packages & Suspicious Packages
**Building Evacuation**

**BUILDING EVACUATION**

**Problem:**
For reasons of community safety, a building on campus needs to be evacuated, for a reason other than a bomb threat

**Point Person(s):**
Chief of Public Safety  
Vice President for Student Life

**Team Leadership:**
President  
Vice President for Academic Affairs  
Vice President for Administration and Finance  
Vice President for Enrollment Management & Student Success  
Vice President for Student Life  
Director of Media Relations  
Associate Vice President for Administration and Finance  
Director of Physical Plant  
Chief of Public Safety

During a building evacuation, all occupants of a building must properly leave the building. Events that might cause a building evacuation include:

- fire
- chemical
- electrical
- sanitation
- medical
- gas

1. Upon the sound of the fire alarm or a voice command of a faculty or staff member, all students, faculty and staff should leave the building in accordance with the plan already in place for fire drills. Once outside and at the designated meeting place, students, faculty and staff will be advised on where they need to relocate, if necessary.

2. Department of Public Safety personnel shall notify the vice president for Student Life, who shall advise the Emergency Operations Team and provide regular updates.

3. If building evacuation of more than one hour is necessary, people affected will be instructed to go to other location/buildings or leave campus as long as such action does not interfere with duties being performed by Emergency Services.

4. If building evacuation will extend overnight, sleeping arrangements, in other available residence halls or off-campus facilities, will be made for the students by the Division of Student Life.

5. If building evacuation is necessary for overnight or into the next business day, then information will be posted on the Shenandoah University website and via campus email.
Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.

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**EMERGENCY EVACUATION ASSEMBLY AREAS**

1. *Aikens Athletic Center* – go to F Lot, parking lot/softball field east of building
2. *Allen Dining Hall* – go to G or J Lots, south parking lots at least 300 ft. from the building
3. *Armory* – go to I Lot, south parking lot
4. *Armstrong Concert Hall* – go to D Lot, Armstrong lot/soccer field, north of building
5. *Bowman Bldg.* – go to east parking lot at least 300 ft. from the building
6. *Brandt Student Center* – go to D Lot, parking lot in front of parking garage
7. *Child Care Center* – go to northeast staff parking lot
8. *Cooley Hall* – go to A Lot, parking lots in front of buildings or southeast side of Parker Hall
9. *Cork Street Facility* – go to north and east exterior and parking lots
10. *Davis Hall* – go to south parking area near Halpin-Harrison Hall
11. *East Campus Commons* – go to parking area north of building toward Romine
12. *Edwards Residential Village* – go to southwest parking lot towards KFC or northwest parking area in front of Resident Directors apartment
13. *Feltner Bldg.* – go to BB&T Parking Lot at least 300 ft. from the building
14. *Funkhouser Hall* – go to A Lot, parking lots in front of buildings or southeast side of Parker Hall
15. *Goodson Chapel/Recital Hall* – go to F–Lot, parking lot/softball field, north and east of building
16. *Gore Hall* – go to A Lot, parking lots in front of buildings or southeast side of Parker Hall
17. *Gregory/Howe Halls* -- go to E Lot, lower library lot toward south gate
18. *Halpin-Harrison Hall* – go to north parking area by Davis Hall
19. *Health Professions Bldg.* – go to northeast parking lot
20. *Henkel Hall* – go to H Lot at least 300 ft. from the building
21. *John Kerr Bldg.* – go to west end of the main parking lot
22. *Northern Virginia Campus* – go to west parking lot at least 300 ft. from the building
23. *Ohrstrom-Bryant Theatre* – go to I Lot, south parking lot/grassy area in front of building or Armory
24. *Parker Hall* – go to A Lot, parking lots in front of buildings or southeast side of Parker Hall
Building Evacuation

25. Parking Garage – go to D Lot, parking lot in front of parking garage
26. Physical Plant office – go to track field
27. Racey Hall – go to A Lot, parking lots in front of buildings or southeast side of Parker Hall
28. Romine Living Center – go to parking area south of building towards Quality Inn
29. Ruebush Hall – go to I Lot, south parking lot
30. Shentel Stadium – go to east or south parking areas
31. Singleton Hall – go to D Lot/soccer field, north and east of building
32. Smith Library – go to H Lot
33. Solenberger Hall – go to BB&T parking lot at least 300 ft. from the building
34. University Inn – go to H Lot, parking lot west of building
35. Vickers Communication Center – go to I Lot, south parking lot/grassy area in front of building or Armory
36. Werner End Zone Bldg. – go to east parking lot or south parking field
37. Wilkins Administration Bldg. – go to B Lot, parking lot/lacrosse field east of building

Medical Office Building II – refer to Winchester Medical Center’s evacuation plan
Campus Evacuation

CAMPUS EVACUATION

Problem: For reasons of community safety, a partial or complete campus evacuation is needed

Point Person(s): Department of Public Safety
Vice President for Academic Affairs
Vice President for Student Life

Team Leadership: President
Vice President for Academic Affairs
Vice President for Administration and Finance
Vice President for Enrollment Management & Student Success
Vice President for Student Life
Director of Media Relations
Associate Vice President for Administration and Finance
Director of Auxiliary Services
Director of Physical Plant
Chief of Public Safety

Any number of reasons could result in all or part of the Shenandoah University campus being evacuated. Some of the most common reasons include, but are not limited to:

• inclement weather
• fire
• chemical spill
• electrical failure
• life-threatening emergency

The following steps should be taken:

1. Upon notification of an emergency situation requiring evacuation, the president’s designee will convene the Emergency Operations Team and individual responsibilities will be discussed and assigned.

2. The decision to evacuate will be communicated via text message, email and website. The communication will provide information on when students and employees may return to campus.

3. Department of Public Safety personnel will seek the assistance of local law enforcement and emergency responders as needed.

4. The Department of Public Safety personnel should, with the help of Physical Plant personnel:
   • patrol areas inside and outside of buildings announcing to all personnel evacuation implementation and the proper evacuation route
   • direct vehicle and pedestrian traffic away from hazard
Campus Evacuation

- post personnel at campus entrances to prohibit incoming traffic
- post personnel at building entrances, as necessary, to prevent entry
- coordinate response with local emergency services providers

5. While the campus remains closed, the university will provide status updates to the campus community via the university website and email.

6. Upon termination of evacuation, Shenandoah University will contact students, faculty and staff.

7. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.
Civil Protests

CIVIL PROTESTS

Problem: An event occurs in which a group of people threaten to disrupt university activities or cause personal damage

Point Person(s): Department of Public Safety

Team Leadership: President
Vice President for Academic Affairs
Vice President for Administration and Finance
Vice President for Student Life
Director of Media Relations
Associate Vice President for Administration and Finance
Chief of Public Safety

Peaceful, Non-Obstructive Protest

1. Department of Public Safety personnel shall notify the vice president for Student Life, who shall advise the Emergency Operations Team and provide regular updates. Do not interrupt protestors, conduct business as usual.

2. At close of business day, the protestors are asked to leave.

3. Department of Public Safety personnel will monitor the situation during the non-business hours.

4. Determination will be made whether to treat the violation of regular closing hours as a disruptive protest.

5. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.

Non-Violent, Disruptive Protest (Protesters block access to facilities or interfere with the operation of the university)

1. The Emergency Operations Team shall convene and individual responsibilities will be discussed and assigned.

2. Protesters will be asked to terminate the disruptive activity.

3. If students are the leaders of the protest, the vice president for Student Life or vice president for Academic Affairs will attempt to persuade students to desist.

4. If protestors persist in disruptive activity, they will be informed that failure to discontinue the specified action within a determined time will result in disciplinary action and/or intervention by law enforcement.

5. Efforts should be made to secure positive identification of protestors in violation.
Civil Protests

6. Local law enforcement will be contacted to assist the campus Department of Public Safety, if necessary.

7. Notify protesters of additional law enforcement contact.

8. The director of Media Relations may contact media with message that has been coordinated with law enforcement.

9. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.

Violent, Disruptive Protests (*Protest in which injury to persons or property occurs or appears imminent*)

1. The Emergency Operations Team shall convene and individual responsibilities will be discussed and assigned.

2. Contact local, county and state law enforcement, providing as much information about protest as possible, including who, how many, reason for protest, violent actions.

3. Department of Public Safety personnel will coordinate with and assist local law enforcement as needed.

4. The director of Media Relations may contact media with message coordinated with law enforcement.

5. Grief counseling will be initiated as needed.

6. Victim assistance services will be provided.

7. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.
**EXPLOSION**

**Problem:** An explosion has occurred on campus

**Point Person(s):** Department of Public Safety  
Physical Plant

**Team Leadership:** President  
Vice President for Academic Affairs  
Vice President for Administration and Finance  
Vice President for Enrollment Management & Student Success  
Vice President for Student Life  
Director of Media Relations  
Associate Vice President for Administration and Finance  
Director of Physical Plant  
Chief of Public Safety

1. Any person witnessing/hearing the explosion should contact Department of Public Safety at 678-4444 (ext. 4444 from any campus phone) and 911.

2. Department of Public Safety personnel will notify the vice president for Student Life, who shall convene the Emergency Operations Team and individual responsibilities will be discussed and assigned.

3. Department of Public Safety personnel will evacuate any building within 500 ft. of the explosion.

4. Department of Public Safety personnel and other personnel they may designate will provide access control to the area of the explosion and to campus.

5. Upon arrival of local emergency responders of competent authority, which will assume control of the situation, Department of Public Safety personnel will assist as needed.

6. The director of Media Relations may contact media with message that has been coordinated with law enforcement.

7. Grief counseling will be initiated, as determined by need and severity of the situation.

8. When cleared from local authorities, buildings may be reoccupied.

9. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.
**FIRE**

**Problem:** Fire is in a campus building

**Point Person:** Chief of Public Safety  
Vice President for Student Life

**Team Leadership:** President  
Vice President for Academic Affairs  
Vice President for Administration and Finance  
Vice President for Enrollment Management & Student Success  
Vice President for Student Life  
Director of Media Relations  
Associate Vice President for Administration and Finance  
Director of Physical Plant  
Chief of Public Safety

1. The Department of Public Safety officer on duty will respond to the location.

2. Upon the sound of the fire alarm or a voice command of a faculty or staff member, all students, faculty and staff should leave the building in accordance with the plan already in place for fire drills. Once outside and at the designated meeting place, students, faculty and staff will be advised where they need to relocate, if necessary.

3. Prior to the arrival of the fire department, Residence Life staff and/or Department of Public Safety personnel will evacuate and/or assist in the evacuation of the building. They will also attempt to determine that all rooms are vacant and that no person is remaining in the building.

4. Once on the scene, the fire chief is in charge until the fire is extinguished.

5. Department of Public Safety personnel will advise the vice president for Student Life, who will determine whether to advise or convene the Emergency Operations Team, depending on the severity of the fire.

6. Department of Public Safety and Physical Plant personnel will secure the perimeter of the affected building until the Fire Department gives the OK to re-enter. They shall keep unauthorized persons from entering.

7. The director of Media Relations will communicate information and updates to the campus community, and any information released to the media will be provided by the director of Media Relations.

8. The director of Physical Plant shall be responsible for ensuring that the damages are documented and photographed. The vice president for Administration and Finance shall be provided with all documents and photographs of losses resulting from the fire.
9. If a residence hall is involved, the director of Residence Life will relocate students to a safe and secure area, shelter the students from severe weather or at night until it is safe to re-enter the building. The director of Residence Life will arrange to provide victims with all available services, transportation, alternate housing, clothing, toiletries, books and school supplies.

10. If the fire is in an academic or administrative building, Physical Plant personnel will work with the Emergency Operations Team to temporarily relocate faculty and staff.

11. Department of Public Safety personnel will ensure that the facility and any possessions belonging to the victims are secured. The director of Physical Plant will initiate necessary facility clean up and repair.

12. Grief counseling will be initiated as needed.

13. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.
HAZARDOUS MATERIAL

Problem: A spill of hazardous materials has occurred on campus

Point Person(s): Chief of Department of Public Safety
Chair of Chemistry Department (for Gregory and Howe Halls)

Team Leadership: President
Vice President for Academic Affairs
Vice President for Administration and Finance
Vice President for Enrollment Management & Student Success
Vice President for Student Life
Director of Media Relations
Associate Vice President for Administration and Finance
Director of Auxiliary Services
Director of Physical Plant
Chief of Public Safety
Chair of Chemistry Department (for Gregory and Howe Halls)

1. Department of Public Safety will immediately call 911 in the event of a chemical spill, chemical fire, or suspected chemical contamination.

2. Department of Public Safety personnel will notify the chair of the Chemistry Department (if spill is in Gregory and/or Howe Hall) and vice president for Student Life.

3. The vice president for Student Life will advise or convene the Emergency Operations Team depending on the severity of the incident.

4. When responding to a chemical emergency, avoid contamination.
   • do not walk into or touch any spilled material
   • avoid inhalation of all gases, fumes, and smoke; stay up wind
   • do not assume that gases/vapors are harmless because they lack odor
   • establish a perimeter

5. Department of Public Safety personnel will assist local emergency responders as needed, isolate the area and keep people away from the incident scene.

6. The director of Media Relations may contact media with a message that has been coordinated with local law enforcement and fire department personnel.

7. Grief counseling will be initiated, as determined by need and severity of the situation.

8. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.
Hazardous Material

Resources and assistance:
CHEMTREC................................................................. 800-424-9300
Winchester Fire Department and its HazMat team................................. 911
Virginia Dept. of Emergency Services, HazMat Officer.......................... 540-491-7044
Virginia State Police, Motor Carrier Safety & Hazardous Materials Team... 800-572-2260
Virginia Dept. of Environmental Quality, Valley Regional Office.............. 540-828-2595
Utilities
    Shenandoah Gas........................................................................ 540-869-1111
    Shenandoah Valley Electric Coop.................................................. 800-234-7832
Qwest
    long distance ............................................................................ 800-524-5249
    customer service.......................................................................... 800-860-1020 ex. 2490
Winchester/Frederick Service Authority................................................ 540-722-3579
Winchester Utilities Maintenance HQ.................................................... 540-662-5353
Winchester Medical Center (Level II Trauma Center)............................... 540-536-8000
HOSTAGE

Problem: A member(s) of the campus community has been taken hostage

Point Person(s): Department of Public Safety
Vice President for Student Life
Vice President for Academic Affairs

Team Leadership: President
Vice President for Academic Affairs
Vice President for Administration and Finance
Chief of Public Safety
Vice President for Student Life
Vice President for Enrollment Management & Student Success
Associate Vice President for Administration and Finance
Director of Media Relations

1. Notify the Department of Public Safety at 678-4444 (ext. 4444 from any campus phone) and 911.

2. Do not intervene in the hostage situation.

3. The Department of Public Safety shall notify the vice president for Student Life, who shall convene the Emergency Operations Team and individual responsibilities will be discussed and assigned.

4. The Department of Public Safety will contact and coordinate with local, county and state law enforcement for response and hostage negotiation.

5. The campus community shall be notified of the emergency and advised to seek shelter, remain quiet and away from windows and doors and with all lights turned off. The university will update the campus community as appropriate.

6. The president or designee will notify the parent(s) of student(s) involved or family members of staff or faculty involved.

7. The Department of Public Safety work with local law enforcement to keep incoming and outgoing travel lanes clear for emergency vehicles and to prevent unauthorized people from entering campus.

8. The director of Media Relations may contact media with message that has been coordinated with law enforcement.

9. Grief counseling will be initiated as determined by need and severity of the situation.

10. Victim assistance services will be provided.
11. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.

*If taken hostage:*

- Follow instructions of hostage taker.
- Try to remain calm and do not panic. Reassure others present that everything will be OK.
- Treat the hostage taker with respect and act as normal as possible.
- Ask permission to speak and do not argue or make suggestions.
- Do not intervene; allow law enforcement to negotiate.
**INFECTIOUS DISEASE**

**Problem:** Outbreak of any disease that could cause an epidemic among students, staff or faculty

**Point Person(s):**
- Director of Health Services
- Vice President for Student Life

**Team Leadership:**
- President
- Vice President for Academic Affairs
- Vice President for Administration and Finance
- Vice President for Enrollment Management & Student Success
- Vice President for Student Life
- Director of Media Relations
- Associate Vice President for Administration and Finance
- Director of Auxiliary Services
- Chief of Public Safety
- Director of Health Services

1. The director of Health Services should obtain as much information as possible regarding the type of problem, where, and how many people and determine the risk to the university community.

2. The director of Health Services shall notify the vice president for Student Life, who shall advise the Emergency Operations Team, and provide regular updates.

3. The director of Health Services will contact the local health department and coordinate with outside agencies for specimen collection, testing, immunization, and treatment, and will begin preventative measures to stop spread of the disease.

4. The director of Health Services will communicate status of infection to campus community, providing instructions and information, and giving updates as appropriate.

5. If deemed necessary to quarantine, Department of Public Safety personnel will assist to secure the area.

6. As appropriate, the vice president for Student Life will notify family members of students involved.

7. The director of Media Relations may contact media with message.

8. Grief counseling will be initiated as needed.

9. Victim assistance services will be provided.

10. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.
MISSING PERSON

Problem: Student is reported missing

Point Person(s): Vice President for Student Life
Chief of Public Safety

Team Leadership: President
Vice President for Academic Affairs
Chief of Public Safety
Vice President for Student Life
Vice President for Enrollment Management & Student Success
Associate Vice President for Administration and Finance
Director of Media Relations

1. Inform the Department of Public Safety at 678-4444 (ext. 4444 from any campus phone) and the Division of Student Life that a student may be missing.

2. Department of Public Safety personnel shall notify the chief of Public Safety, who will then notify the vice president for Student Life, who shall advise the Emergency Operations Team and provide updates as needed.

3. Department of Public Safety shall gather all pertinent information, including:
   • a description of the student
   • clothes last worn by the student
   • where the student might be
   • who the student may be with
   • vehicle description and registration information
   • information about the physical and mental wellbeing of the student
   • up-to-date photograph of the student
   • student’s class schedule
   • check missing student’s room for evidence related to the disappearance

4. The chief of Public Safety or the vice president for Student Life will check with local hospital admissions for possible information.

5. The vice president for Student Life will be kept informed of developments.

6. No later than 24 hours after determining a student is missing, the chief of Public Safety or vice president for Student Life will notify the emergency contact (for students 18 and over) or the parent/guardian (for students under the age of 18) that the student is believed to be missing.

7. No later than 24 hours after determining that a student is missing, the chief of Public Safety will contact local law enforcement regarding the missing student. If there are strange and/or suspicious circumstances involved in the disappearance, then contact will
be made upon receiving information regarding the strange/suspicious nature of the
disappearance. If the student resides west of I-81, notification will be made to the
Winchester Police Department at 540-662-4131; if the student resides east of I-81,
notification will be made to the Frederick County Sheriff’s Office at 540-662-6162.

8. The vice president for Student Life will complete notification of those involved once the
student is located.

9. The chief of Public Safety will provide the vice president for Student Life with any
applicable accident or injury reports resulting from the situation.

If disappearance is believed to be the result of criminal activity:

1. Department of Public Safety personnel will advise the chief of Public Safety, who will
then notify the vice president for Student Life, who will convene the Emergency
Operations Team and individual responsibilities will be discussed and assigned.

2. The chief of Public Safety will immediately notify local law enforcement and the vice
president for Student Life will notify the emergency contact (for students 18 and over) or
the parent/guardian (for students under the age of 18) that the student is believed to be
missing.

3. The director of Media Relations may contact media with message that has been
coordinated with law enforcement.

4. The dean of Spiritual Life and university counselors will be notified as needed.

5. Following conclusion of the emergency, the Emergency Operations Team will conduct a
debriefing.
Natural Disaster

NATURAL DISASTER

Problem: Virginia is subject to floods, tornadoes, hurricanes, earthquakes and other related natural conditions. Specific types of natural disasters are addressed below.

Point Person(s): Department of Public Safety
Physical Plant

Team Leadership: President
Vice President for Academic Affairs
Vice President for Administration and Finance
Vice President for Enrollment Management & Student Success
Vice President for Student Life
Associate Vice President for Administration and Finance
Director of Media Relations
Director of Auxiliary Services
Director of Physical Plant
Chief of Public Safety

1. As information of an impending natural disaster becomes available, the vice president for Student Life will convene the Emergency Operations Team, which will gather available information and discuss options. One initial consideration will be whether it will be safer for faculty, staff and students to remain on campus or to travel off campus.

2. The Emergency Operations Team will communicate with the campus community about the emergency, describing the condition and providing instructions and giving frequent updates.

3. Department of Public Safety will contact 911 if emergency services are needed.

4. As needed, the Department of Public Safety will work with local law enforcement agencies to keep incoming and outgoing travel lanes clear for emergency vehicles and prevent unauthorized people from entering campus.

5. The director of Media Relations may contact media with message that has been coordinated with law enforcement.

6. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.

In case of tornado and/or hurricane:
- Take cover indoors. Proceed to the nearest safe area or shelter. Because of possible electrical failures, use stairs, not elevators. Stay away from windows and other glass. Avoid auditoriums and gymnasiums with large, open areas.
- In multi-story buildings, move to the basement or ground level. Inner hallways are usually safe areas.
Natural Disaster

- If you are in a frame or sheet metal building and weather conditions permit, move to a brick or stone building for more protection.
- Do not call Public Safety or the campus operator for information. Keep the telephone circuits clear for emergency messages.
- Do not leave your room until you are instructed to do so by Public Safety personnel, Residence Life staff or other university personnel.
- Report all accidents, injuries, broken windows or excessive water to Public Safety or call 911.

In case of flood:
- Evacuate to higher ground.
- If you see any possibility of a flash flood occurring, immediately move to higher ground and do not wait for instructions to move.
- Do not walk or drive through flood waters.
- Stay away from dangerous areas, e.g., contaminated flood waters, unstable structures and electrical hazards.
- Remain in a safe location until told to move by campus authorities.


If indoors
- **Drop** to the ground, take **cover** by getting under something sturdy, **hold on** until the shaking stops. If nothing sturdy is available, cover your face and head with your arms and crouch in an inside corner of the building.
- Stay away from glass, windows, outside doors and walls, and anything that could fall.
- If you are in bed, stay there. **Hold on** and protect your head with a pillow. If you are under a heavy light fixture, move to the nearest safe place.
- Do not use a doorway unless it is a load-bearing doorway and close to you.
- Stay inside until the shaking stops and it is safe to go outside.
- **Do not** use elevators.
- Be aware that electricity may go out or the sprinkler systems or fire alarms may turn on.

If outdoors
- Stay there, but move away from buildings, streetlights, and utility wires.
- Once in the open, stay there until the shaking stops. Most earthquake-related casualties result from collapsing walls, flying glass, and falling objects, not the earth movement.

If in a moving vehicle
- Stop as quickly as safety permits and stay in the vehicle. Avoid stopping near or under buildings, trees, overpasses, and utility wires.
- Proceed cautiously once the earthquake has stopped. Avoid roads, bridges, or ramps that might have been damaged by the earthquake.

If trapped under debris
- Do not light a match.
- Do not move about or kick up dust.
- Cover your mouth with a handkerchief or clothing.
- Tap on a pipe or wall so rescuers can locate you. Shout only as a last resort as it can cause you to inhale dangerous amounts of dust.
PANDEMIC OUTBREAK

Problem: Outbreak of any disease that could cause a pandemic among students, staff or faculty

Point Person(s): Director of Health Services
Vice President for Student Life

Team Leadership: President
Vice President for Academic Affairs
Vice President for Administration and Finance
Vice President for Enrollment Management & Student Success
Vice President for Student Life
Director of Media Relations
Associate Vice President for Administration and Finance
Director of Auxiliary Services
Director of Physical Plant
Chief of Public Safety
Director of Health Services
Director of Human Resources
Director of Counseling Services

Background
Viruses and biological agents periodically cause worldwide epidemics, or pandemics, with high rates of morbidity and mortality. Unlike other public health emergencies, a pandemic will affect multiple communities across Virginia and the nation simultaneously. Federal and state authorities are not capable of providing for all preparedness, response and recovery needs. All levels of government, governmental agencies, businesses, and individual citizens are urged to plan in advance. In the event of a pandemic, the university will take action to reduce the impact on students, faculty and staff.

Goals of the Pandemic Preparedness Plan
1. Protect the health and lives of our students, faculty and staff by stopping, slowing, or otherwise limiting the spread of the pandemic on campus, and educate the campus community on steps to avoid the pandemic (e.g., washing hands, covering cough/sneeze).

2. Participate in general pandemic containment to reduce the spread of viruses or biological agents to the surrounding community.

3. Sustain the university’s infrastructure and mitigate the impact of the pandemic on the university as well as on the local economy and integrity of the community.

4. Sustain, as far as practical, the educational mission of the university.

Decision Points
The university’s decisions will depend on the severity of the crisis and instructions from federal, state, and regional public health authorities, as follows:
1. When the World Health Organization (WHO) declares that it has increased the WHO warning level from Level 3 to Level 4, the Emergency Operations Team will begin meeting on a periodic basis to review updates about the public health crisis, and to discuss contingency plans based on possible impacts of the crisis to the university.

2. The university will monitor statewide activity by participating in the CICV Pandemic Advisory Task Force. The president may choose to follow the CICV Pandemic policy.

3. When a pandemic reaches the continental U.S., the Emergency Operations Team will monitor the situation and advise the president about whether to close school or cancel any of its scheduled activities. This decision will depend on the likelihood and severity of the spreading pandemic. The university will be guided in large part by the recommendations of the Centers for Disease Control and Prevention, the Virginia Department of Health, and the Lord Fairfax Health District.

Pandemic Monitoring and Reports
The university will file all reportable cases to the Lord Fairfax Health District, if requested. In order to comply with public health reporting obligations, Wilkins Wellness Center personnel will gather accurate and timely health information from students, staff, and faculty and report required information to the proper authorities.

Infection Control
Wilkins Wellness Center personnel will work with the Emergency Operations Team to educate the campus community about the pandemic, monitor updates from CDC, WHO, ACHA, and the Lord Fairfax Health District, and disseminate this information to campus groups. The Wellness Center will arrange for CDC recommended treatments for the campus community. Further, the Wellness Center will provide triage/treatment services. It will use telephone triage and e-mail communication to support social distancing.

Wellness Center personnel will be responsible for the dissemination of protective equipment for each pandemic incident. The list of equipment will be based on information from the ACHA and other health organizations.

The university will urge all students and their parents to have emergency plans for returning home in the event of a pandemic crisis. Students should self-identify another student with whom they can go home if they cannot return to their own homes.

The Wilkins Wellness Center will develop a protocol for monitoring student and employee illness in the event of a pandemic. This could be accomplished via voice mail or online communication. Staff and faculty who are ill will report to a central telephone number or website that Human Resources will manage. The Wilkins Wellness Center will provide updates from these groups to the Health Department and to the university president.
Communications Plan

Internal Communications
Communication during a pandemic will be critical. The communication plan makes the assumption that, during a pandemic, the university will retain most of its essential utilities.

As a part of the registration process, students will be asked to identify a location (home of parent, relative or friend) where the student would go in the event of a closure of campus on short notice.

To communicate internally, students, faculty, and staff will communicate with the existing landline phone system, email, text message and hard-copy messages distributed via the campus mail system. In the unlikely event the campus loses electricity and phone service, the university will use cell phones, VHF radio, and messengers as backup communication modes.

The Wilkins Wellness Center page on the university’s website will be maintained by Wellness Center personnel. It will provide general information about preventative measures, symptoms, and proper procedures if a student, faculty or staff member suspects he/she may be sick. This Web page may also be used to provide general information about pandemic planning. The tone of the Web page should be serious, but calm and helpful.

Announcements should be written by the person or persons most familiar with the need. However, the text of communications should be agreed upon by the director of Media Relations and distributed to those who will forward them.

External Communications
As long as the university retains utility service during a pandemic crisis, it will utilize the normal means of communication for most university activities (landline phone, cell phone, email, and U.S. Postal Service). However, the primary means by which the university will broadcast information to its outside constituents during a pandemic episode is through its website. When a new item is posted, it will be prominently displayed on the home page. In extreme cases, the university emergency alert system may be activated to provide instructions on safety procedures.

The director of Media Relations will coordinate all contacts with the media. All media inquiries are to be referred immediately to the director of Media Relations.

In the event of serious communication degradation during a pandemic crisis, the university may have to rely on the limited special communication assets possessed by the Department of Public Safety.

Security of Campus
During a pandemic outbreak, the university will attempt to provide around-the-clock security for the institution and protect those sites where pandemic medical supplies are stored. Further, the Department of Public Safety will provide one of the final links in communication, if normal communication modes collapse. Officers will immediately notify the Wilkins Wellness Center upon learning of any new infections related to the pandemic. Each DPS officer will receive training regarding the pandemic.
Continuity of Education
The university is committed to maintaining continuous delivery of an education to its students, even in the face of a major crisis such as a pandemic. It recognizes, however, that flexibility is needed in response to catastrophic circumstances and that conventional and traditional means of conducting our program of education may not be practical or possible. The university must be prepared to implement different methods of instruction to fit the circumstances in which it finds itself.

Health organizations have suggested that a pandemic may produce “rolling waves of absenteeism,” unlike other natural disasters that suddenly occur and are quickly over, though the damaging effects linger for some time. The onset of pandemic may be sudden, but likely will continue to affect new people over an extended period of time. It also has been suggested that, if educational institutions should close, they should plan on being closed for eight to 12 weeks. Beyond that, however, knowledge of the extent to which a school would be affected by a pandemic is characterized by uncertainty. Depending on the infection rate and mortality rate, the university may be in a position where it can continue classes as usual, with a reduced faculty and staff, or may need to be closed entirely. Therefore, a set of options that can be implemented rather than a single set response must be available.

One possible scenario is that the rate of illness or infection, the rate of spread, and the mortality rate trigger the relevant health agencies (WHO, CDC, Virginia Department of Health, Lord Fairfax Health District) to recommend that all schools shut down operations, or the university’s own assessment of the circumstances may lead to that decision before such recommendations are made by the health agencies. Under such circumstances, the university would expect to cease normal operations, including instruction, and students would be sent home (if possible).

- If a decision to close the university is made near the end of a semester (e.g., within the last two weeks), courses could be terminated with credit and grades assigned for work completed, perhaps also as supplemented by additional work submitted after closure.

- If a decision to close the university is made earlier in the semester (e.g., three to five weeks from the end of the semester), classes could be suspended and resumed at the beginning of the next semester, or completed prior to the beginning of the next semester.

- If a decision to close the university is made early in the semester (e.g., three to five weeks into the semester), it may be decided simply to terminate the semester, and to begin anew at the start of the next semester.

It is possible that the spread of a pandemic will not be as extensive, or (more importantly) the rate of severity will be sufficiently low that completely closing the university will not be necessary. Under these circumstances, the university may be able to remain open and maintain the educational program, but may need to take additional steps to accommodate students or faculty who become ill, or may need to take steps to prevent the spread of the infection (e.g., “social distancing”).
On the recommendation of health organizations and the CICV Pandemic Committee, the university may need to cancel large public gatherings such as lectures, concerts, theatre productions, and athletic events. In cases when such events are integrally tied to the content of a course or are an essential element of the course (such as a theatre performance or an art display), faculty members should be prepared for optional means of delivery or performance (e.g., videotaping lectures and performances, online art displays, etc.).

If there are indications that a pandemic is developing, faculty should prepare lessons or instructional modules ahead of time that could be delivered to individual students or entire classes online. Some of the instructional materials, lessons, and modules could be organized and developed by departments or programs.

**University Business Operations**

Decisions about furloughs, staggered or reduced work schedules, salary continuation, tuition refunds and other operational and financial issues will be determined on the basis of circumstances surrounding the pandemic and the university’s financial capability.

**International Travel**

The university will develop travel recommendations based on risk assessment of students exposed during a pandemic. The director of International Education will coordinate with the director of the Wilkins Wellness Center, the vice president for Student Life, and the Admissions Office to prepare travel recommendations.

The university will monitor arriving international students and students who have traveled internationally, especially ones coming from countries currently under the World Health Organization’s observance for a pandemic. In addition, the needs of international and study abroad students during a pandemic will be addressed according to the following plan:

- All international students, students who have studied abroad and students who have traveled abroad will be required to report to the Wilkins Wellness Center upon arrival if they are coming from, or traveled through a region with a pandemic and have not been medically treated. Students who return from study or travel abroad in the summer but not returning directly to campus are advised to see their family physician.

- All international students will fill out an emergency contact form upon arrival indicating the language spoken by the emergency contact and providing phone numbers and email addresses for contacting parents as well. The Center for International Programs, in coordination with the Division of Student Life, will keep parents advised of any situation on campus.

- The director of International Programs and the Study Abroad coordinator will monitor U.S. State Department travel warnings, and the university will discourage, and reserve the right to prohibit, travel to areas where there is a likelihood of infection.

- Prior to departure, all students studying abroad will be required to register their presence in a foreign country with the U.S. State Department at [https://step.state.gov](https://step.state.gov) or
www.travelregistration.state.gov/ibrui. Through this registration, they should receive important bulletins regarding problematic areas and evacuations.

• The director of International Programs and the Study Abroad coordinator will stay in communication with all study abroad host institutions and third-party providers sharing contingency plans, safety bulletins, etc. The contingency plans for Pandemic Preparedness of these groups will be kept on file in the Center for International Programs.

• In the event of the closing of an overseas program, the university will coordinate with the host institution to ensure adequate evacuation plans or alternative living arrangements for Shenandoah University students.

• The university’s policy regarding travel restrictions and re-entry will be provided to both students and parents as part of the pre-departure meetings and mailings.

• If the university closes, international students would have the choice of going somewhere else in the country or going home. Some are in the U.S. alone, but many have relatives and friends in other parts of the country.

There are visa implications for international students during a pandemic crisis. Contact the Center for International Programs for details on individual cases.

PANDEMIC OUTBREAK GLOSSARY

ACHA – American College Health Association

Biological agents – a cultivated micro-organism that causes damage to biological materials, which create mass destruction to population groups.

CDC – Center for Disease Control

CIVC – Council of Independent Colleges of Virginia.

Epidemic – affecting or tending to affect a disproportionately large number of individuals within a population, community, or region at the same time.

Pandemic – occurring over a wide geographic area and affecting an exceptionally high proportion of the population.
POSSSESSION OF A WEAPON

Problem: A person is observed to be in possession of a weapon on campus

Point Person(s): Department of Public Safety

Team Leadership:
- President
- Vice President for Academic Affairs
- Vice President for Administration and Finance
- Vice President for Enrollment Management & Student Success
- Vice President for Student Life
- Director of Media Relations
- Associate Vice President for Administration and Finance
- Chief of Public Safety

1. Anyone who becomes aware of someone in possession of a weapon should immediately contact the Department of Public Safety at 678-4444 (ext. 4444 from any campus phone), which will immediately advise the vice president for Student Life and provide regular updates.

2. Department of Public Safety personnel will conduct a preliminary investigation to determine the reliability of the sighting, take appropriate action to mitigate the threat, and request assistance from local law enforcement, as needed.

3. The vice president for Student Life will convene the Emergency Operations Team to assess the situation as to the location of the weapon, extent of existing and potential threat of injury and how the school will respond. Depending on the threat to the campus community, it may:
   - activate the early warning siren
   - send a text message and email alert
   - post information on the university’s website
   - send a message via the university’s phone broadcast system

4. As appropriate, the Department of Public Safety will work with law enforcement to keep incoming and outgoing travel lanes clear for emergency vehicles and prevent unauthorized people from entering campus.

5. The director of Media Relations may contact media with a message that has been coordinated with law enforcement.

6. Grief counseling will be initiated, as determined by need and severity of situation.

7. Victim assistance services will be provided, as needed.

8. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.
Suspicious Substance

SUSPICIOUS SUBSTANCE
Problem: A suspicious substance has been introduced on campus

Point Person(s): Chief of Department of Public Safety
Chair of Chemistry Department (for Gregory and Howe halls)

Team Leadership: President
Vice President for Student Life
Vice President for Enrollment Management & Student Success
Director of Media Relations
Associate Vice President for Administration and Finance
Director of Auxiliary Services
Director of Physical Plant
Chief of Public Safety
Chair of Chemistry Department (for Gregory and Howe halls)

1. Anyone seeing or having knowledge of a suspicious substance should contact the Department of Public Safety at 678-4444 (ext. 4444 from any campus phone).

2. The chief of Public Safety will immediately call 911 in the event a suspicious substance has been introduced to any Shenandoah University property.

3. Department of Public Safety personnel will notify the chair of the Chemistry Department (if in Gregory or Howe Halls), the vice president for Student Life and the vice president for Academic Affairs.

4. The vice president for Student Life and vice president for Academic Affairs will advise or convene the Emergency Operations Team depending on the severity of the incident.

5. When responding to a suspicious substance emergency, avoid contamination.
   • do not walk into or touch any suspicious materials
   • avoid inhalation of the suspicious substance and stay up wind
   • do not assume the substance is harmless because it lacks odor
   • establish a perimeter

6. Department of Public Safety personnel will assist local emergency responders as needed; the area and individual who may have come in contact with the substance will be isolated and other people kept away from the area.

7. The director of Media Relations may contact the media with a message that has been coordinated with law enforcement and emergency responders.

8. Grief counseling will be initiated, as determined by need and severity of the incident.

9. Following the conclusion of the emergency, The Emergency Operations team will conduct a debriefing.
Suspicious Substance

Resources and assistance:
CHEMTREC ........................................................................................................ 800-424-9300
Winchester/Frederick County Fire Services and HazMat team ................................................. 911
Virginia Department of Emergency Services, HazMat Officer .................................................. 540-491-7044
Virginia State Police .............................................................................................................. 800-572-2260
Virginia Dept. of Environmental Quality, Valley Regional office ............................................. 540-828-2595

Utilities
Shenandoah Gas ...................................................................................................................... 540-869-1111
Shenandoah Valley Electric Co-op ............................................................................................ 800-234-7832

Qwest
Long distance .............................................................................................................................. 800-524-5249
Customer service .................................................................................................................... 800-860-1020 ex. 2490

Winchester/Frederick Service Authority .................................................................................. 540-722-3579
Winchester Utilities Maintenance HQ ...................................................................................... 540-662-5353
Winchester Medical Center (Level II Trauma Center) ................................................................ 540-536-8000
Utility Failure

UTILITY FAILURE

Problem: Utility services have been interrupted to campus or parts of campus, including water, electricity, gas and steam.

Point Person(s): Department of Public Safety
Director of Physical Plant
Director of Institutional Computing

Team Leadership: President
Vice President for Student Life
Vice President for Academic Affairs
Vice President for Administration and Finance
Vice President for Enrollment Management & Student Success
Director of Physical Plant
Chief of Public Safety
Director of Media Relations

1. If a utility failure occurs on campus, the building coordinator shall notify the chief of the Department of Public Safety, who shall contact the director of Physical Plant and the vice president for Student Life. If a natural gas leak is perceived by the officer, the officer will immediately contact the fire department and pull the fire alarm and evacuate the building.

2. The director of Physical Plant shall determine the cause, conditions, and anticipated reinstatement of the utility and notify the department of Public Safety of these findings.

3. The director of Institutional Computing shall be notified of the utility failure and evaluate the potential for damage to university computer systems and equipment.

4. If the building(s) affected has an elevator, the elevator should be checked for stranded people and assistance provided as needed.

5. Department of Public Safety shall advise the vice president for Student Life, who shall determine whether to advise the Emergency Operations Team.

6. Relocation of those affected will be determined after the situation has been assessed.

7. The vice president for Student Life shall ensure that affected occupants are kept informed of the status of the situation and an estimated time for restoration of the utility.

8. Department of Public Safety shall keep the Emergency Operations Team informed.

9. Once the utility is restored, the director of Physical Plant shall ensure that all building mechanical devices that were shut down or affected are restarted, reset and are functioning properly.
10. After the utility is restored, the director of Institutional Computing shall ensure that all university computer systems and equipment are restarted, reset and functioning properly.

11. The director of Physical Plant shall arrange emergency generation of electricity, if necessary.

12. Following conclusion of the emergency, the Emergency Operations Team will conduct a debriefing.